

Beginning the Campus Plan Process

The process of assembling the Campus Plan will begin with multiple discussions of institutional priorities.

We will move from discussions about foundation goals, to detailed objectives, to the definition of future program capacities, and then to principles to guide physical planning.

Only at that point will a demonstration plan of the campus be developed.

We propose the following foundation goals as the starting point for discussions with all groups who participate in the Campus Plan process.

As our preliminary discussions clarify these goals, we will propose detailed objectives for further discussion.

The goals and objectives that emerge from the discussions will then form the foundation of the future Campus Plan.

Draft #1

Foundation Goals

A physical Master Plan for a campus cannot exist in isolation from broader academic and institutional values, initiatives and priorities.

To the degree in which it embodies the deeper values of the institutional community, a physical plan will be credible, inspirational, and permanently valuable.

Therefore, future planning, development, and operation of the campus, and the design of constituent projects, should address broad foundation goals. The goals outlined below are not listed in priority order. Each of the goals requires discussion and interpretation, and there may be additional goals not yet identified.

1. Open-ended Process

Planning will be conducted in a spirit of inclusion, intellectual curiosity and administrative transparency. Plans will involve the flexible strategies that can be interpreted to suit changing circumstances.

2. Community Engagement

Planning will respond to the community context, identifying emerging social, demographic, technological, and environmental conditions and trends that must be integrated into institutional planning and development.

3. Regional Leadership

Planning will respond proactively to campus physical and institutional contexts, which include adjacent campus neighbours, the City of Nanaimo, the Nanaimo Regional District, First Nations Communities, and the Vancouver Island Health Authority.

4. Unique Educational Community

Planning will promote and enhance a unique and high quality experience for students, faculty, staff, and visitors. This experience will be characterized by human scale interaction and proactive collaboration that fosters a sense of belonging, individual growth and development, and personal achievement and success.

5. Institutional Identity

Planning will orchestrate the growth of constituent academic communities to develop a multifaceted institutional identity.

6. Institutional Cohesion

Planning will explore programmatic, operational and physical opportunities that promote meaningful interfaces between academic and vocational programs.

7. Intellectual Vitality

The plan will support and encourage interaction, dialogue and intellectual vitality.

8. Institutional Sustainability

The campus plan will reflect the integration of academic, financial, and physical planning in order to maximize available resources and the efficient operation of campus services.

9. Holistic Campus Development

Constituent projects will be developed using integrated approaches that address the needs of immediate users, the campus community, the wider community, and the sustaining environment.

10. Environmental Sustainability

Planning, development, and subsequent operation of the campus, will demonstrate measurable leadership toward the sustainability of local, regional, and global physical environments.

11. Social and Cultural Sustainability

Planning will develop the social capital of the campus community, promote its long-term value to the wider community, encourage proactive development of the region, and act as a catalyst for global awareness.

12. Human Physical Health And Safety

Planning will promote the physical health of members of the campus community and campus visitors. Planning will ensure that members of the campus community and visitors to the campus experience the campus as a place of physical safety, public refuge and secure interaction.